MASTER OF HEALTHCARE ADMINISTRATION (M.H.A.)
MAJOR IN HEALTHCARE ADMINISTRATION (NON-THESIS OPTION)

Program Overview
The Master of Healthcare Administration (M.H.A.) degree with a major in Healthcare Administration offers courses designed to enhance the career mobility of persons currently employed in health professions as well as to provide a solid base of academic and directed experiences for persons who may desire entry into the field of health administration. The primary focus of the curriculum is middle-to senior-level management.

Principal areas of study include health and disease; sociological, economic, legal, and political forces which affect health care; and management organizational behaviors including such specializations as financial management, human resource management, planning, marketing, and data generation and analysis.

Application Requirements
The items listed below are required for admission consideration for applicable semesters of entry during the current academic year. Submission instructions, additional details, and changes to admission requirements for semesters other than the current academic year can be found on The Graduate College’s website (http://www.gradcollege.txstate.edu). International students should review the International Admission Documents webpage (http://mycatalog.txstate.edu/graduate/admission-documents/international/) for additional requirements.

- completed online application
- $55 nonrefundable application fee
- $90 nonrefundable application fee for applications with international credentials
- baccalaureate degree from a regionally accredited university
- official transcripts from each institution where course credit was granted
- minimum 575 on the admissions index* 
- background course work in statistics, economics, and financial accounting (to be completed before the start of the program)
- official GRE (general test only) with competitive scores*
  - The GRE may be waived if the student holds a master’s or doctoral degree from a regionally accredited U.S. institution. If the student holds a master’s or doctoral degree (or the equivalent thereof) from an accredited international institution, the GRE may be waived on an individual basis.
- interview with the graduate advisor assessing the student’s ability and interest in completing the degree program in healthcare administration
- three letters of recommendation from professionals or academics competent to assess the student’s interest in pursuing a career in healthcare administration

TOEFL or IELTS Scores
Non-native English speakers who do not qualify for an English proficiency waiver:

- official TOEFL iBT scores required with a 78 overall
- official IELTS (academic) scores required with a 6.5 overall and
- minimum individual module scores of 6.0

This program does not offer admission if the scores above are not met.

*Additional Information
The student’s admissions index is calculated using the following formula:

(last-60-hours GPA x 100) + GRE verbal section scores + GRE quantitative section scores

A minimum of 575 on the admissions index is required.

Degree Requirements
The Master of Healthcare Administration (M.H.A.) degree with a major in Healthcare Administration requires 49 semester credit hours.

Prerequisites
Course prerequisites for healthcare administration majors include the following: statistics, economics, and financial accounting. These prerequisites may be accepted from other universities and should be taken prior to entering the graduate program.

Course Requirements

<table>
<thead>
<tr>
<th>Code</th>
<th>Title</th>
<th>Hours</th>
</tr>
</thead>
<tbody>
<tr>
<td>HA 5300</td>
<td>Healthcare Organization and Delivery</td>
<td>3</td>
</tr>
<tr>
<td>HA 5301</td>
<td>Healthcare Administration Research Methods</td>
<td>3</td>
</tr>
<tr>
<td>HA 5303</td>
<td>Information Systems Management in Healthcare</td>
<td>3</td>
</tr>
<tr>
<td>HA 5304</td>
<td>Healthcare Economics and Financial Theory</td>
<td>3</td>
</tr>
<tr>
<td>HA 5316</td>
<td>Healthcare Financial Management</td>
<td>3</td>
</tr>
<tr>
<td>HA 5321</td>
<td>Healthcare Law</td>
<td>3</td>
</tr>
<tr>
<td>HA 5325</td>
<td>Health Care Quality Improvement Concepts and Tools</td>
<td>3</td>
</tr>
<tr>
<td>HA 5334</td>
<td>Operational Decision Making for Healthcare Managers</td>
<td>3</td>
</tr>
<tr>
<td>HA 5335</td>
<td>Public Health for Healthcare Administrators</td>
<td>3</td>
</tr>
<tr>
<td>HA 5346</td>
<td>Healthcare Strategic Management</td>
<td>3</td>
</tr>
<tr>
<td>HA 5355</td>
<td>Human Resource Management in Healthcare Facilities</td>
<td>3</td>
</tr>
<tr>
<td>HA 5356</td>
<td>Policy Development in Healthcare Arena</td>
<td>3</td>
</tr>
<tr>
<td>HA 5362</td>
<td>Healthcare Organizational Behavior/Theory</td>
<td>3</td>
</tr>
<tr>
<td>HA 5371</td>
<td>Marketing of Health Services</td>
<td>3</td>
</tr>
<tr>
<td>HA 5191</td>
<td>Field Experience Orientation</td>
<td>1</td>
</tr>
</tbody>
</table>

Internship or Practicum
Choose a minimum of 6 hours from the following:

<table>
<thead>
<tr>
<th>Code</th>
<th>Title</th>
</tr>
</thead>
<tbody>
<tr>
<td>HA 5450</td>
<td>Administrative Field Placement</td>
</tr>
<tr>
<td>HA 5640</td>
<td>Administrative Practicum</td>
</tr>
</tbody>
</table>
Comprehensive Examination Requirement

All degree-seeking graduate students must pass a comprehensive examination at the end of the didactic portion of their program. The School of Health Administration administers comprehensive exams at the end of the fall and spring terms. Students with field placements on their degree audits must pass the comprehensive exam before they begin their field placement. Students who fail the comprehensive exam may take the exam again the next term it is offered. Two failures will result in dismissal from the program.

Master’s level courses in Health Administration: HA

Courses Offered

Health Administration (HA)

HA 5111. Topics in Health Administration.
An in-depth study of a singular topic or a related problem being faced by practicing managers in the rapidly changing healthcare industry. Special emphasis will be placed on the topic’s current relevance and its utilitarian value to the participant. May be repeated if topic differs.
1 Credit Hour. 1 Lecture Contact Hour. 0 Lab Contact Hours.
Grade Mode: Standard Letter

HA 5191. Field Experience Orientation.
This course will assist the student to prepare for the field experience and to prepare for the comprehensive exam. An extensive orientation to the field experience will be provided to better enable students to move from the classroom setting to a workplace scenario.
1 Credit Hour. 1 Lecture Contact Hour. 0 Lab Contact Hours.
Grade Mode: Credit/No Credit

HA 5199B. Thesis.
This course represents a student’s continuing thesis enrollments. The student continues to enroll in this course until the thesis is submitted for binding.
1 Credit Hour. 1 Lecture Contact Hour. 0 Lab Contact Hours.
Grade Mode: Credit/No Credit

HA 5211. Trends in Health Administration.
An in-depth study of a narrow range of topics or related problems being faced by practicing managers in the rapidly changing healthcare industry. Special emphasis will be placed on the topic’s relevance and its utilitarian value to the participant. May be repeated if topic differs.
2 Credit Hours. 2 Lecture Contact Hours. 0 Lab Contact Hours.
Grade Mode: Standard Letter

HA 5299B. Thesis.
This course represents a student’s continuing thesis enrollments. The student continues to enroll in this course until the thesis is submitted for binding.
2 Credit Hours. 2 Lecture Contact Hours. 0 Lab Contact Hours.
Grade Mode: Credit/No Credit

A survey of the organization and delivery of health services focusing on the history and development of health systems as they relate to the overall health and medical care systems. Major attention is given to governing bodies, patient care organizations, and executive management structures.
3 Credit Hours. 3 Lecture Contact Hours. 0 Lab Contact Hours.
Grade Mode: Standard Letter

A study of research methodology as it pertains to healthcare administration. Included are hypothesis forming, designing research, and the collection, manipulation and analysis of data. Knowledge of numeracy and statistics is essential.
3 Credit Hours. 3 Lecture Contact Hours. 0 Lab Contact Hours.
Grade Mode: Standard Letter

This course provides a comprehensive introduction to information systems management for healthcare organizations. It covers the determination of information required by whom, design of information flows, procurement of information systems technology resources, assurance of information security, and management of systems integration.
3 Credit Hours. 3 Lecture Contact Hours. 0 Lab Contact Hours.
Grade Mode: Standard Letter

A study of economic theories that have an impact on the healthcare industry. Special emphasis will be placed on emerging economic research and its impact on potential policy ramifications.
3 Credit Hours. 3 Lecture Contact Hours. 0 Lab Contact Hours.
Grade Mode: Standard Letter

HA 5311. Trends in Health Administration.
An in-depth study of singular trend or a related problem being faced by practicing managers in the rapidly changing healthcare industry. Special emphasis will be placed on the topic’s current relevance and its utilitarian value to the participant. Examples of trends, which are typically offered, include trends in rural health, managed care ethical issues, and in total quality management. This course may be repeated for credit with a different subject area.
3 Credit Hours. 3 Lecture Contact Hours. 0 Lab Contact Hours.
Grade Mode: Standard Letter

An introduction to healthcare financial management including the financial management in healthcare organizations, healthcare payment systems, financing and investment decisions, and financial planning, analysis, and control. Prerequisites: accounting, economics, and statistics.
3 Credit Hours. 3 Lecture Contact Hours. 0 Lab Contact Hours.
Grade Mode: Standard Letter

An in-depth analysis of healthcare law and its effect on the relationships between the patient, the patient’s family, the provider, and other interested third parties. Analysis of cases is the primary method of study.
3 Credit Hours. 3 Lecture Contact Hours. 0 Lab Contact Hours.
Grade Mode: Standard Letter
This course teaches the concepts of quality in health care and the use of 
quality improvement tools. Quality management will be explored using 
Lean Six Sigma continuous process improvement methodologies. This 
course is intended to help students learn and translate health care quality 
management theory, concepts, and knowledge into practice. 
3 Credit Hours. 3 Lecture Contact Hours. 0 Lab Contact Hours.  
Grade Mode: Standard Letter

An introduction to the fundamentals of selected operations research 
techniques essential to the analysis of healthcare managerial 
problem situations, the design of new and improved systems, and the 
implementation of systems to achieve desired systems performance. 
3 Credit Hours. 3 Lecture Contact Hours. 0 Lab Contact Hours.  
Grade Mode: Standard Letter

This course introduces the healthcare manager to public health and its 
role in preventing illnesses and improving the health of the community. 
Students will learn of the role of the manager in disease prevention and 
how to participate and lead community efforts for the wellness of the 
community. 
3 Credit Hours. 3 Lecture Contact Hours. 0 Lab Contact Hours.  
Grade Mode: Standard Letter

This capstone course examines mission, vision, strategy, and operations 
from both the formulation and implementation perspectives. Emphasis 
will be on the role of the manager/leader in strategic management 
analysis, creativity, and action. This course is available to HA majors only. 
3 Credit Hours. 3 Lecture Contact Hours. 0 Lab Contact Hours.  
Grade Mode: Standard Letter

A study of personnel administration in the healthcare facility and the 
environment in which it functions. Emphasis will be on the role of the 
Personnel Office in forecasting, developing, and managing human 
resources, in addition to a review of current legislation affecting the 
personnel function. 
3 Credit Hours. 3 Lecture Contact Hours. 0 Lab Contact Hours.  
Grade Mode: Standard Letter

This course is a study of theory and concepts drawn from the behavioral 
and social sciences. These concepts are applied as a foundation 
and conceptual framework for the analysis, diagnosis, prediction and 
guidance of human behavior in healthcare organizations. 
3 Credit Hours. 3 Lecture Contact Hours. 0 Lab Contact Hours.  
Grade Mode: Standard Letter

A study of marketing functions and principles as they relate to the 
healthcare delivery system. Analysis of marketing concepts such as 
market segmentation, marketing planning, marketing audit, marketing 
positioning, and marketing mix will be discussed. 
3 Credit Hours. 3 Lecture Contact Hours. 0 Lab Contact Hours.  
Grade Mode: Standard Letter

HA 5375. Healthcare Accounting.  
An introduction to financial accounting in healthcare with an emphasis on 
the preparation of non-profit financial statements for healthcare service 
organizations, control procedures for healthcare entities, and accounting 
issues unique to the healthcare industry. This course does not earn 
graduate degree credit. 
3 Credit Hours. 3 Lecture Contact Hours. 0 Lab Contact Hours.  
Course Attribute(s): Exclude from Graduate GPA|Leveling  
Grade Mode: Leveling/Assistantships

HA 5399A. Thesis.  
This course represents a student’s initial thesis enrollment. No thesis 
credit is awarded until student has completed the thesis, HA 5399B. 
3 Credit Hours. 3 Lecture Contact Hours. 0 Lab Contact Hours.  
Grade Mode: Credit/No Credit

HA 5399B. Thesis.  
This course represents a student’s continuing thesis enrollments. The 
student continues to enroll in this course until the thesis is submitted for 
binding.  
3 Credit Hours. 3 Lecture Contact Hours. 0 Lab Contact Hours.  
Grade Mode: Credit/No Credit

HA 5450. Administrative Field Placement.  
A one-semester, full-time field experience which allows students to apply 
their foundational didactic education by means of rotations, experiences, 
and projects in a healthcare organization. This course is graded on a 
credit (CR), no-credit (F) basis. Prerequisite: Instructor approval. 
4 Credit Hours. 0 Lecture Contact Hours. 20 Lab Contact Hours.  
Course Attribute(s): Exclude from 3-peat Processing  
Grade Mode: Credit/No Credit

HA 5599A. Thesis.  
This course represents a student’s continuing thesis enrollments. The 
student continues to enroll in this course until the thesis is submitted for 
binding.  
5 Credit Hours. 5 Lecture Contact Hours. 0 Lab Contact Hours.  
Grade Mode: Credit/No Credit

HA 5640. Administrative Practicum.  
A one-semester, part-time field experience designed for the student 
already working full-time in healthcare. The practicum provides a broader 
orientation to the student’s organization and exposure to special projects. 
6 Credit Hours. 0 Lecture Contact Hours. 20 Lab Contact Hours.  
Grade Mode: Credit/No Credit

HA 5840. Administrative Field Placement.  
A one-semester, full-time field experience which allows students to apply 
their foundational didactic education by means of rotations, experiences, 
and projects in a healthcare organization.  
8 Credit Hours. 0 Lecture Contact Hours. 40 Lab Contact Hours.  
Grade Mode: Credit/No Credit
HA 5841. Administrative Residency.
A full-time field experience, which provides an extensive rotation and special projects. Designed for the student with no prior work experience in healthcare. Student must be enrolled in the course for the duration of the field experience. Repeatable for credit.
8 Credit Hours. 0 Lecture Contact Hours. 40 Lab Contact Hours.
Grade Mode: Credit/No Credit

HA 5999B. Thesis.
This course represents a student’s continuing thesis enrollments. The student continues to enroll in this course until the thesis is submitted for binding.
9 Credit Hours. 9 Lecture Contact Hours. 0 Lab Contact Hours.
Grade Mode: Credit/No Credit