MASTER OF PUBLIC ADMINISTRATION (M.P.A.) MAJOR IN PUBLIC ADMINISTRATION (APPLIED RESEARCH PROJECT CONCENTRATION)

The M.P.A. program cultivates practical, research-oriented students for careers as reflective practitioners guided by democratic values, integrity and service. Students work with faculty who have been recognized nationally for their contribution to outstanding teaching, research, and service. The faculty leads practical research projects to inform public management and public policy in the region. The M.P.A. program is accredited by the Network of Schools of Public Policy, Affairs, and Administration (NASPAA).

Application Requirements
The items listed below are required for admission consideration for applicable semesters of entry during the current academic year. Submission instructions, additional details, and changes to admission requirements for semesters other than the current academic year can be found on The Graduate College’s website (http://www.gradcollege.txstate.edu). International students should review the International Admission Documents webpage (http://mycatalog.txstate.edu/graduate/admission-documents/international) for additional requirements.

• completed online application
• $55 nonrefundable application fee
  or
• $90 nonrefundable application fee for applications with international credentials
• baccalaureate degree from a regionally accredited university
• official transcripts from each institution where course credit was granted
• minimum 3.0 GPA in the last 60 hours of undergraduate course work (plus any completed graduate courses)*
• GRE not required*
• statement of purpose (two pages in 12-point Times New Roman font, double-spaced with one-inch margins and full name in the header) addressing the following: academic interests, personal and professional experiences relevant for graduate work, motivations and accomplishments, potential as a graduate student and readiness for graduate school, interest in the M.P.A. program at Texas State and reasons the student would be a good fit, and aspirations and the specific goals
• two letters of recommendation
• public sector experience

Non-native English speakers who do not qualify for an English proficiency waiver:
  • official TOEFL iBT scores required with a 78 overall
  • official IELTS (academic) scores required with a 6.5 overall and
    • minimum individual module scores of 6.0

The student may qualify for English-based conditional admission if the minimum scores below are met:
  • official TOEFL iBT scores required with a 59 overall
  • official IELTS (academic) scores required with a 5.5 overall and
    • minimum individual module scores of 5.5

*Additional Information
If the last-60-hours GPA falls below the minimum requirement of 3.0, the student may submit the following:
  • official GRE (general test only) with competitive scores in the verbal reasoning and quantitative reasoning sections

The GRE may be waived if the student holds a master’s or doctoral degree from a regionally accredited U.S. institution. If the student holds a master’s or doctoral degree (or the equivalent thereof) from an accredited international institution, the GRE may be waived on an individual basis.

Degree Requirements
The Master of Public Administration (M.P.A.) degree with a major in Public Administration concentration in Applied Research Project requires 39 semester credit hours. All students will be required to complete an applied research project (ARP) and complete an oral defense of the ARP.

Background
Students who have not completed a statistics course in the last five years with a grade of B or better will be required to take PA 5311 as a required elective. Students who do not have administrative experience must take PA 5389 Internship in Government. The internship can be waived by sending documentation of administrative experience directly to the M.P.A. director.

Course Requirements

<table>
<thead>
<tr>
<th>Code</th>
<th>Title</th>
<th>Hours</th>
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<tbody>
<tr>
<td>PA 5300</td>
<td>Introduction to Public Policy and Administration</td>
<td>3</td>
</tr>
<tr>
<td>PA 5310</td>
<td>Public Finance Administration</td>
<td>3</td>
</tr>
<tr>
<td>PA 5320</td>
<td>Organizational Theory, Change, and Behavior</td>
<td>3</td>
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<tr>
<td>PA 5330</td>
<td>Public Personnel Administration</td>
<td>3</td>
</tr>
<tr>
<td>PA 5340</td>
<td>Introduction to Public Law</td>
<td>3</td>
</tr>
<tr>
<td>PA 5350</td>
<td>Public Policy Processes</td>
<td>3</td>
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<tr>
<td>PA 5370</td>
<td>Public Management and Ethics</td>
<td>3</td>
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<tr>
<td>PA 5390</td>
<td>Applied Research Methodology</td>
<td>3</td>
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<td>PA 5397</td>
<td>Research Design and Proposal Development for</td>
<td>3</td>
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<tr>
<td></td>
<td>Public Administration</td>
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<tr>
<td>PA 5398</td>
<td>Applied Research Project</td>
<td>3</td>
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Electives
Choose 9 hours from the following:

<table>
<thead>
<tr>
<th>Code</th>
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<tbody>
<tr>
<td>PA 5311</td>
<td>Introduction to Statistical Analysis</td>
</tr>
<tr>
<td>PA 5312</td>
<td>Program Evaluation and Administrative Statistical Analysis</td>
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</table>
The Master of Public Administration (M.P.A.) degree with a major in Public Administration (Applied Research Project Concentration) requires 39 semester credit hours. All students will be required to complete an applied research prospectus (ARP) and complete an oral defense in PA 5397. Students may elect to engage in PA 5398 to complete the proposed research or select an additional 3 hours of "prescribed electives" to compete degree requirements.

### Comprehensive Examination Requirements
An oral defense of the applied research project is required. The oral defense will serve as the comprehensive examination requirement.

### Courses Offered

**Public Administration (PA)**

**PA 5199B. Thesis.**
This course represents a student's continuing thesis enrollment. The student continues to enroll in this course until the thesis is submitted for binding.

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<th>Lab Contact Hours</th>
<th>Course Attribute(s)</th>
<th>Grade Mode</th>
<th>Exclude from 3-peat Processing</th>
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<tbody>
<tr>
<td>PA 5299B</td>
<td>Thesis</td>
<td>2</td>
<td>2</td>
<td>0</td>
<td>Exclude from 3-peat Processing</td>
<td>Credit/No Credit</td>
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**PA 5300. Introduction to Public Policy and Administration.**
This course introduces students to the study and practice of US public administration and policy. It also focuses on the dynamics of the democratic governance process.

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**PA 5301. Public Finance Administration.**
This course examines the applied aspects of public finance including operating budgets, revenue estimation, capital budgeting, financial planning, budgetary decision-making, cost benefit analysis, and life-cycle costing. In addition, strategies for budget justification, presentation, and implementation are examined. The use of various budgetary tools and techniques are emphasized.

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<td>PA 5301</td>
<td>Public Finance Administration</td>
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**PA 5302. Program Evaluation and Administrative Statistical Analysis.**
This course applies quantitative methods to problems faced by public administration practitioners. Topics include the use of descriptive and inferential statistics as they apply to decision-making in public management. Students gain hands-on experience with data collection, analysis, and interpretation.

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<tr>
<td>PA 5302</td>
<td>Program Evaluation and Administrative Statistical Analysis</td>
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<td>3</td>
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**PA 5303. Public Sector Economics.**
This course presents basic concepts of economics as applied to the public sector. Principles of economics for policy analysis and management are examined in the context of collective action, public choice, resource allocation, and service delivery. The course also examines the financing of national, state, and local governments.

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<tbody>
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<td>Public Sector Economics</td>
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<td>0</td>
<td>Exclude from 3-peat Processing</td>
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**PA 5304. Public Administration and Information Technology.**
This course explores the use of information technology in the public sector. It emphasizes the issues that public administrators need to know concerning the impact of information technology on their organizations. The course covers E-Democracy, E-Governance, Enterprise Architecture, Public Management Information Systems (PMIS), E-Procurement, and E-Commerce.

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</thead>
<tbody>
<tr>
<td>PA 5304</td>
<td>Public Administration and Information Technology</td>
<td>3</td>
<td>3</td>
<td>0</td>
<td>Exclude from 3-peat Processing</td>
<td>Standard Letter</td>
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</table>
PA 5315. Public Performance Management.
This course examines public sector performance management and measurement as tools for improving strategic planning, resource allocation, organizational learning, and internal operational processes. It also examines accountability, managerial performance, and evaluation processes.

3 Credit Hours. 3 Lecture Contact Hours. 0 Lab Contact Hours.
Course Attribute(s): Exclude from 3-peat Processing
Grade Mode: Standard Letter

PA 5320. Organizational Theory, Change, and Behavior.
This course analyzes classic and contemporary literature on organizational theory and behavior in the public sector. Emphasis is placed on history and development of organizational theory and core concepts such as organizational culture, power, and change. The implications of organizational theory for democratic governance are explored.

3 Credit Hours. 3 Lecture Contact Hours. 0 Lab Contact Hours.
Course Attribute(s): Exclude from 3-peat Processing
Grade Mode: Standard Letter

PA 5330. Public Personnel Administration.
This course introduces students to public personnel functions from a managerial perspective. Examples of topics covered include: recruitment and selection, performance evaluation, discipline, collective bargaining, classification, and compensation. Constructive leadership of government personnel that encourages a more competent, motivated, and representative administration workforce is emphasized.

3 Credit Hours. 3 Lecture Contact Hours. 0 Lab Contact Hours.
Course Attribute(s): Exclude from 3-peat Processing
Grade Mode: Standard Letter

PA 5331. Labor Management Relations.
This course examines the historical development of public employee unions and the effects of collective bargaining agreements on personnel policy development. Public laws concerning collective bargaining procedures and strategy on the part of public managers are covered.

3 Credit Hours. 3 Lecture Contact Hours. 0 Lab Contact Hours.
Course Attribute(s): Exclude from 3-peat Processing
Grade Mode: Standard Letter

This course is a seminar-based examination of selected topics in public personnel administration including job analysis, position classification, test construction, performance appraisal, succession planning, and affirmative action. The role of the personnel office as a strategic partner in accomplishing organizational goals is also explored.

3 Credit Hours. 3 Lecture Contact Hours. 0 Lab Contact Hours.
Course Attribute(s): Exclude from 3-peat Processing
Grade Mode: Standard Letter

PA 5340. Introduction to Public Law.
This course examines the regulatory environment, legal requirements, and constraints that public officials face when carrying out their duties. The use of online research tools to find administrative materials and analyze public law issues is emphasized.

3 Credit Hours. 3 Lecture Contact Hours. 0 Lab Contact Hours.
Course Attribute(s): Exclude from 3-peat Processing
Grade Mode: Standard Letter

PA 5350. Public Policy Processes.
This course is an overview of the process of public policymaking including policy formulation and implementation. Emphasis is placed on actors in the policy process and on the political environment.

3 Credit Hours. 3 Lecture Contact Hours. 0 Lab Contact Hours.
Course Attribute(s): Exclude from 3-peat Processing
Grade Mode: Standard Letter

PA 5351. Urban Transportation Policy.
This course presents basic components of transportation policy and planning. In addition to building an understanding of the historic foundation of transportation policy, students explore the underlying concepts related to congestion management, transit and active transportation planning, and impacts on land use and sustainability.

3 Credit Hours. 3 Lecture Contact Hours. 0 Lab Contact Hours.
Course Attribute(s): Exclude from 3-peat Processing
Grade Mode: Standard Letter

PA 5352. Comparative Public Administration.
This course examines differences in various national administrative systems and the role of international organizations. It explores differences that influence various public policy issues from countries around the world. Policy issues examined include poverty, human rights, health care, and the environment.

3 Credit Hours. 3 Lecture Contact Hours. 0 Lab Contact Hours.
Course Attribute(s): Exclude from 3-peat Processing
Grade Mode: Standard Letter

PA 5353. Ecology and the Politics of Sustainability.
This course is an exploration of problems and policies dealing with air, water, waste, energy use, natural resources, sustainability, and global environmental issues. This class highlights the historical drivers of environmental policy. Implementation strategies, policy mechanisms, and compliance adherence are also examined.

3 Credit Hours. 3 Lecture Contact Hours. 0 Lab Contact Hours.
Course Attribute(s): Exclude from 3-peat Processing
Grade Mode: Standard Letter

PA 5355. Environmental Policy.
This course will introduce students to the public policy process and the details of U.S. environmental policy and administration. Problems and policies dealing with air, water, solid waste, hazardous waste, energy use, natural resources, climate change, sustainability, and global environmental governance will be discussed.

3 Credit Hours. 3 Lecture Contact Hours. 0 Lab Contact Hours.
Course Attribute(s): Exclude from 3-peat Processing
Grade Mode: Standard Letter

PA 5361. Introduction to the Nonprofit and Voluntary Sector.
This course provides a foundation for understanding the history, scope, and function of the American nonprofit and voluntary sector. It includes an examination of the conceptual and theoretical underpinnings of the sector, and assessment of the role of these organizations in society, and their impact on public policy.

3 Credit Hours. 3 Lecture Contact Hours. 0 Lab Contact Hours.
Course Attribute(s): Exclude from 3-peat Processing
Grade Mode: Standard Letter
This course examines alternative delivery of public services. The reliance
on market mechanisms, contracting out, and privatization are explored.
3 Credit Hours. 3 Lecture Contact Hours. 0 Lab Contact Hours.
Course Attribute(s): Exclude from 3-peat Processing
Grade Mode: Standard Letter

PA 5370. Public Management and Ethics.
This course explores issues of morality and ethics in the public sector.
It also considers subjects such as administrative discretion, the public
interest, democratic values, and dissent. The course aims to formulate
a frame of reference for judging behavior and clarifying our role and
responsibility as moral agents.
3 Credit Hours. 3 Lecture Contact Hours. 0 Lab Contact Hours.
Grade Mode: Standard Letter

PA 5380A. Texas Water Law and Policy.
This course examines the chief policy issue that will determine the future
of Texas: how state and local agencies administer the state's ground- and
surface water legal regimes. With the legal and regulatory framework in
place, the course investigates pressing water policy issues that confront
Texas.
3 Credit Hours. 3 Lecture Contact Hours. 0 Lab Contact Hours.
Course Attribute(s): Exclude from 3-peat Processing
Grade Mode: Standard Letter

PA 5387. Research Practicum.
This course uses structured group research to analyze a current policy,
management, or administrative issue. A professor-led research team
completes a final report detailing findings and recommendations for
action. May be repeated once for additional credit. Instructor permission
is required.
3 Credit Hours. 3 Lecture Contact Hours. 0 Lab Contact Hours.
Course Attribute(s): Exclude from 3-peat Processing
Grade Mode: Standard Letter

PA 5388. Directed Reading and Research.
This course guides students in directed reading and research on various
topics in public policy and administration under the direction of a
graduate faculty member. The course may be repeated once with a
different emphasis for additional credit for a maximum of 6 credit hours.
Instructor permission is required.
3 Credit Hours. 3 Lecture Contact Hours. 0 Lab Contact Hours.
Course Attribute(s): Exclude from 3-peat Processing
Grade Mode: Standard Letter

PA 5389. Internship in Government.
This course provides students with the opportunity to integrate
classroom learning with practical experience. Students with little or no
work experience related to public service are required to complete an
internship. Students considering a career change should consider an
internship. Instructor permission required. May be repeated once for
additional credit.
3 Credit Hours. 3 Lecture Contact Hours. 0 Lab Contact Hours.
Course Attribute(s): Exclude from 3-peat Processing
Grade Mode: Standard Letter

This course is an introduction to applied research methods in the
public sector. Topics include the scientific method, research design,
measurement, qualitative research, and sampling. Data collection
methods such as survey research, content analysis, and secondary data
analysis are also covered.
3 Credit Hours. 3 Lecture Contact Hours. 0 Lab Contact Hours.
Course Attribute(s): Exclude from 3-peat Processing
Grade Mode: Standard Letter

PA 5397. Research Design and Proposal Development for Public
Administration.
This course prepares students for the demands of academic and
professional writing. Students learn how to identify a public problem,
develop a research purpose statement, and complete a literature review
around a conceptual framework. This course prepares the student for
their Applied Research Project (ARP). Prerequisite: PS 5390 with a grade
of "B" or better and instructor permission required.
3 Credit Hours. 3 Lecture Contact Hours. 0 Lab Contact Hours.
Grade Mode: Standard Letter

This course serves as the capstone experience for MPA students.
Students complete an original and empirical Applied Reserach Project
(ARP), complete an oral defense of the ARP, and prepare the ARP for
publication. Prerequisite: PA 5397 with a grade of "B" or better and
instructor permission.
3 Credit Hours. 3 Lecture Contact Hours. 0 Lab Contact Hours.
Grade Mode: Standard Letter

PA 5399A. Thesis.
This course represents a student's initial thesis enrollment. No thesis
credit is awarded until student has completed the thesis in public
administration.
3 Credit Hours. 3 Lecture Contact Hours. 0 Lab Contact Hours.
Grade Mode: Credit/No Credit

PA 5399B. Thesis.
This course represents a student's continuing thesis enrollment. The
student continues to enroll in this course until the thesis is submitted for
binding.
3 Credit Hours. 3 Lecture Contact Hours. 0 Lab Contact Hours.
Course Attribute(s): Exclude from 3-peat Processing
Grade Mode: Credit/No Credit

PA 5599B. Thesis.
This course represents a student's continuing thesis enrollment. The
student continues to enroll in this course until the thesis is submitted for
binding.
5 Credit Hours. 5 Lecture Contact Hours. 0 Lab Contact Hours.
Course Attribute(s): Exclude from 3-peat Processing
Grade Mode: Credit/No Credit

PA 5999B. Thesis.
This course represents a student's continuing thesis enrollment. The
student continues to enroll in this course until the thesis is submitted for
binding.
9 Credit Hours. 9 Lecture Contact Hours. 0 Lab Contact Hours.
Course Attribute(s): Exclude from 3-peat Processing
Grade Mode: Credit/No Credit