Program Overview
The science of analyzing data to make actionable data-driven business decisions and gain competitive advantage has received widespread attention among business and government enterprises in the last few years. Various programs, referred to as Business Intelligence, Data Analytics, or Data Science, is an emerging field that uniquely combines mathematical and statistical modeling, data visualization and information systems. The primary driving force behind the significant increase in the use of data analytics has been the extensive digitization of intra- and inter-organizational processes that generate massive amounts of data. This discipline has experienced an explosive growth during the past few years.

The main objective of the M.S. major in Data Analytics and Information Systems is to ensure that graduates can use appropriate data analysis methods and cutting-edge information technologies to derive actionable business intelligence. In a survey by KPMG, 99% of surveyed executives indicated that the skills for managing and analyzing big data sets to derive actionable insights is important for developing sound business strategy. This requires employees with advanced knowledge of data management technologies to manage big data sets and apply appropriate analytical techniques to analyze these data sets. The proposed program will provide students with integrated knowledge of information technology and data analysis methods to effectively manage and analyze data to support data-driven decision-making.

The curriculum of the degree program will provide students with the technical skills required for the DSA jobs. This includes both information systems and data analytics skills such as data management, structured query language, R and Python programming, descriptive, predictive and prescriptive analytics, machine learning, statistical computing, big data analysis, and data visualization.

Application Requirements
The items listed below are required for admission consideration for applicable semesters of entry during the current academic year. Submission instructions, additional details, and changes to admission requirements for semesters other than the current academic year can be found on The Graduate College's website (http://www.gradcollege.txstate.edu). International students should review the International Admissions page (http://mycatalog.txstate.edu/graduate/admission-documents/international/) for additional requirements.

- completed online application
- $55 nonrefundable application fee

or

- $90 nonrefundable application fee for applications with international credentials
- baccalaureate degree from a regionally accredited university (Non-U.S. degrees must be equivalent to a four-year U.S. Bachelor's degree. In most cases, three-year degrees are not considered. Visit our International FAQs (https://www.gradcollege.txstate.edu/international/faqs.html) for more information.)
- official transcripts from each institution where course credit was granted
- a competitive overall GPA or a competitive GPA in the last 60 hours of undergraduate course work (plus any completed graduate courses)
- official GMAT or GRE (general test only) with a competitive score
- responses to specific essay questions and a personal statement
- resume/CV detailing work experience, extracurricular and community activities, and honors and achievements
- three letters of recommendation from individuals best able to assess the student's ability to succeed in graduate school

Approved English Proficiency Exam Scores
Applicants are required to submit an approved English proficiency exam score that meets the minimum program requirements below unless they have earned a bachelor's degree or higher from a regionally accredited U.S. institution or the equivalent from a country on our exempt countries list (http://www.gradcollege.txstate.edu/international/language.html#waiver).

- official TOEFL iBT scores required with a 78 overall and minimum individual module scores of
  - 19 listening
  - 19 reading
  - 19 speaking
  - 18 writing
- official IELTS (academic) scores required with a 6.5 overall and minimum individual module scores of 6.0
- official Duolingo scores required with a 110 overall
- official TOEFL Essentials scores required with an 8.5 overall

This program does not offer admission if the scores above are not met.

Degree Requirements
The Master of Science (M.S.) degree with a major in Data Analytics and Information Systems non-thesis option requires 30 semester credit hours.

Any student enrolled in a graduate degree program in the McCoy College of Business Administration can earn no more than two grades of C or lower. Even if the grade of C or lower was replaced with a higher grade as a result of repeating the course, the original grade counts as a "strike" under this policy. Upon earning the third C (or lower), the student is automatically placed on academic suspension and permanently dismissed from their degree program without any possibility of readmission to their program or another degree program in McCoy College. The 3 C Policy takes precedent over probationary status. So, if a student earns a third C they are automatically dismissed from their program permanently; even if probation does not occur.

Course Requirements

<table>
<thead>
<tr>
<th>Code</th>
<th>Title</th>
<th>Hours</th>
</tr>
</thead>
<tbody>
<tr>
<td>ISAN</td>
<td>Database Management Systems</td>
<td>3</td>
</tr>
<tr>
<td>ISAN</td>
<td>Computing for Data Analytics</td>
<td>3</td>
</tr>
<tr>
<td>ISAN</td>
<td>Data Warehousing</td>
<td>3</td>
</tr>
<tr>
<td>ISAN</td>
<td>Machine Learning</td>
<td>3</td>
</tr>
<tr>
<td>ANLY</td>
<td>Optimization for Business Analytics</td>
<td>3</td>
</tr>
<tr>
<td>ANLY</td>
<td>Statistical Methods for Business</td>
<td>3</td>
</tr>
<tr>
<td>ANLY</td>
<td>Forecasting and Simulation</td>
<td>3</td>
</tr>
<tr>
<td>ANLY</td>
<td>Analytics</td>
<td>3</td>
</tr>
<tr>
<td>Electives</td>
<td></td>
<td>6</td>
</tr>
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Management Electives
Choose 3-6 hours from the following:

<table>
<thead>
<tr>
<th>Course Code</th>
<th>Course Title</th>
</tr>
</thead>
<tbody>
<tr>
<td>ISAN 5390A</td>
<td>Introduction to Design Thinking</td>
</tr>
<tr>
<td>ISAN 5358</td>
<td>Agile Project Management For Business Professionals</td>
</tr>
<tr>
<td>ISAN 5318</td>
<td>Information Technology in Digital Economy</td>
</tr>
<tr>
<td>BA 5351</td>
<td>Organizational Performance and Competitive Advantage</td>
</tr>
<tr>
<td>MKT 5321</td>
<td>Marketing Management</td>
</tr>
<tr>
<td>MKT 5340</td>
<td>Digital Marketing</td>
</tr>
<tr>
<td>ANLY 5338</td>
<td>Operations Management</td>
</tr>
<tr>
<td>ACC 5361</td>
<td>Accounting Analysis for Managerial Decision Making</td>
</tr>
<tr>
<td>MGT 5311</td>
<td>Process Improvement Management in Organizations</td>
</tr>
<tr>
<td>MGT 5321</td>
<td>Supply Chain Management</td>
</tr>
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</table>

Prescribed Electives
Choose 0-3 hours from the following:

<table>
<thead>
<tr>
<th>Course Code</th>
<th>Course Title</th>
</tr>
</thead>
<tbody>
<tr>
<td>ISAN 5358</td>
<td>Agile Project Management For Business Professionals</td>
</tr>
<tr>
<td>ISAN 5369</td>
<td>Independent Study in Information Systems</td>
</tr>
<tr>
<td>ISAN 5370</td>
<td>Enterprise Resource Planning and Business Intelligence</td>
</tr>
<tr>
<td>ISAN 5395</td>
<td>Internship in Information Systems</td>
</tr>
<tr>
<td>GEO 5301</td>
<td>Multivariate Quantitative Methods</td>
</tr>
<tr>
<td>GEO 5418</td>
<td>Geographic Information Systems I</td>
</tr>
<tr>
<td>GEO 5419</td>
<td>Geographic Information Systems II</td>
</tr>
<tr>
<td>HIM 5311</td>
<td>Health Informatics and Data Visualization</td>
</tr>
<tr>
<td>HIM 5340</td>
<td>Healthcare Informatics</td>
</tr>
<tr>
<td>IE 5310</td>
<td>Advanced Statistical Design of Experiments for Engineers</td>
</tr>
<tr>
<td>IE 5340</td>
<td>Applied Deterministic Operations Research for Engineers</td>
</tr>
<tr>
<td>IE 5343</td>
<td>Non-Linear Optimization Techniques for Engineers</td>
</tr>
<tr>
<td>IE 5398C</td>
<td>Data-Intensive Analysis and Simulation for Engineers</td>
</tr>
<tr>
<td>MKT 5322</td>
<td>Marketing Research Methods</td>
</tr>
<tr>
<td>MKT 5323</td>
<td>Qualitative Research in Marketing</td>
</tr>
<tr>
<td>MKT 5345</td>
<td>Marketing Analytics</td>
</tr>
<tr>
<td>MKT 5346</td>
<td>Contemporary Topics in Marketing Analytics</td>
</tr>
<tr>
<td>MKT 5347</td>
<td>AI and Data Visualization for Marketing</td>
</tr>
<tr>
<td>QFE 5320</td>
<td>Econometrics</td>
</tr>
<tr>
<td>QFE 5335</td>
<td>Financial Analytics</td>
</tr>
<tr>
<td>ANLY 5342</td>
<td>Probability and Statistical Models</td>
</tr>
<tr>
<td>ANLY 5343</td>
<td>Data Mining</td>
</tr>
<tr>
<td>ANLY 5369</td>
<td>Independent Study in Analytics</td>
</tr>
<tr>
<td>ANLY 5395</td>
<td>Internship in Analytics</td>
</tr>
</tbody>
</table>

Total Hours: 30

Comprehensive Examination Requirement
All MSDAIS students are required to take a written comprehensive examination in their last semester of the program. Students must pass the comprehensive exam during the final semester in at most two attempts. If a student fails to pass the comprehensive exam in two attempts during the final semester, the student will retake the comprehensive exam during the next regular semester.

Students who do not successfully complete the requirements for the degree within the timelines specified will be dismissed from the program.

Master’s level courses in Data Analytics and Information Systems: ANLY (p. 2), ISAN (p. 3)

Courses Offered

Analytics (ANLY)

ANLY 5199B. Thesis.
This course represents a student’s continuing thesis enrollment. The student continues to enroll in this course until the thesis is submitted for binding. Graded on a credit (CR), progress (PR), no-credit (F) basis.
1 Credit Hour. 1 Lecture Contact Hour. 0 Lab Contact Hours.
Course Attribute(s): Exclude from 3-peat Processing
Grade Mode: Credit/No Credit

ANLY 5299B. Thesis.
This course represents a student’s continuing thesis enrollment. The student continues to enroll in this course until the thesis is submitted for binding. Graded on a credit (CR), progress (PR), no-credit (F) basis.
2 Credit Hours. 2 Lecture Contact Hours. 0 Lab Contact Hours.
Course Attribute(s): Exclude from 3-peat Processing
Grade Mode: Credit/No Credit

ANLY 5332. Optimization for Business Analytics.
This course introduces optimization theory and applications for analyzing and solving business decision-making problems. The students will learn to apply in various business domains optimization concepts and tools such as linear programming, integer/mixed-integer programming, and other classes of optimization models.
3 Credit Hours. 3 Lecture Contact Hours. 0 Lab Contact Hours.
Grade Mode: Standard Letter

ANLY 5334. Statistical Methods for Business.
This course provides the quantitative foundation for business analysis and decision making. Topics include inferential statistics, regression analysis, and other analytical/modeling techniques with wide applicability in decision-making and problem solving in all functional areas of business.
3 Credit Hours. 3 Lecture Contact Hours. 0 Lab Contact Hours.
Grade Mode: Standard Letter

ANLY 5335. Forecasting and Simulation.
This course introduces the concepts and principles of forecasting and simulation techniques as applies to planning and decision making in organizations. Topical coverage includes time series forecasting, causal forecasting, discrete event simulation, and continuous-event simulation techniques.
3 Credit Hours. 3 Lecture Contact Hours. 0 Lab Contact Hours.
Grade Mode: Standard Letter
ANLY 5336. Analytics.
This course introduces analytics which refers to the process of transforming data into information for making decisions. The topics include the introduction to analytics, visualization, analytics applications, and challenges related to business data. Students will learn how to use software, conduct data analysis and communicate their results.
3 Credit Hours. 3 Lecture Contact Hours. 0 Lab Contact Hours.
Grade Mode: Standard Letter

ANLY 5338. Operations Management.
This course introduces the processes and strategies to create, produce, and deliver goods and services that drive organizations’ overall success. It will highlight operational and tactical problems organizations typically confront and introduce the concepts and analytical tools (both process and systems based) used to deal with these problems.
3 Credit Hours. 3 Lecture Contact Hours. 0 Lab Contact Hours.
Grade Mode: Standard Letter

This course introduces the concept of probability and probability distributions. It includes general and generalized linear models, inflated and mixture models, and hierarchical models. Model validity and choice will also be discussed.
3 Credit Hours. 3 Lecture Contact Hours. 0 Lab Contact Hours.
Grade Mode: Standard Letter

ANLY 5343. Data Mining.
This course covers data mining concepts and applications of data mining techniques to solve business problems. It emphasizes algorithms such as classification, clustering, association, and text mining. Model selection and assessment are also emphasized. Prerequisite: ANLY 5336 with a grade of “C” or better.
3 Credit Hours. 3 Lecture Contact Hours. 0 Lab Contact Hours.
Grade Mode: Standard Letter

ANLY 5369. Independent Study in Analytics.
This course focuses on individual in-depth research. Students, in consultation with a faculty member, choose a selected area of study in quantitative methods and work independently on a specialized project. Course may be repeated with approval of department chair. Prerequisite: Instructor approval.
3 Credit Hours. 3 Lecture Contact Hours. 0 Lab Contact Hours.
Course Attribute(s): Exclude from 3-peat Processing
Grade Mode: Standard Letter

ANLY 5390A. Statistical Computing.
This course covers programming and statistical computing concepts. Programming concepts include data manipulation, data structures, control structures, functions, basic algorithms, and matrix manipulations. Statistical computing topics include numerical linear algebra, Monte Carlo methods, and numerical optimization.
3 Credit Hours. 3 Lecture Contact Hours. 0 Lab Contact Hours.
Course Attribute(s): Exclude from 3-peat Processing
Grade Mode: Standard Letter

ANLY 5395. Internship in Analytics.
This course is based on experiential learning while the student works in quantitative methods and statistics. Students will integrate both professional and academic experiences through the internship with an external employer. Prerequisite: Instructor approval.
3 Credit Hours. 1 Lecture Contact Hour. 20 Lab Contact Hours.
Course Attribute(s): Exclude from 3-peat Processing
Grade Mode: Credit/No Credit

ANLY 5399A. Thesis.
This course represents a student’s initial thesis enrollment. No thesis credit is awarded until the student has completed the thesis in Data Analytics and Information Systems. Graded on a credit (CR), progress (PR), no-credit (F) basis.
3 Credit Hours. 3 Lecture Contact Hours. 0 Lab Contact Hours.
Grade Mode: Credit/No Credit

ANLY 5399B. Thesis.
This course represents a student’s continuing thesis enrollment. The student continues to enroll in this course until the thesis is submitted for binding. Graded on a credit (CR), progress (PR), no-credit (F) basis.
3 Credit Hours. 3 Lecture Contact Hours. 0 Lab Contact Hours.
Course Attribute(s): Exclude from 3-peat Processing
Grade Mode: Credit/No Credit

ANLY 5599B. Thesis.
This course represents a student’s continuing thesis enrollment. The student continues to enroll in this course until the thesis is submitted for binding. Graded on a credit (CR), progress (PR), no-credit (F) basis.
5 Credit Hours. 5 Lecture Contact Hours. 0 Lab Contact Hours.
Course Attribute(s): Exclude from 3-peat Processing
Grade Mode: Credit/No Credit

ANLY 5999B. Thesis.
This course represents a student’s continuing thesis enrollment. The student continues to enroll in this course until the thesis is submitted for binding. Graded on a credit (CR), progress (PR), no-credit (F) basis.
9 Credit Hours. 9 Lecture Contact Hours. 0 Lab Contact Hours.
Course Attribute(s): Exclude from 3-peat Processing
Grade Mode: Credit/No Credit

Information Systems (ISAN)

ISAN 5199B. Thesis.
This course represents a student’s continuing thesis enrollment. The student continues to enroll in this course until the thesis is submitted for binding. Graded on a credit (CR), progress (PR), no-credit (F) basis.
1 Credit Hour. 1 Lecture Contact Hour. 0 Lab Contact Hours.
Course Attribute(s): Exclude from 3-peat Processing
Grade Mode: Credit/No Credit
ISAN 5299B. Thesis.
This course represents a student's continuing thesis enrollment. The student continues to enroll in this course until the thesis is submitted for binding. Graded on a credit (CR), progress (PR), no-credit (F) basis.
2 Credit Hours. 2 Lecture Contact Hours. 0 Lab Contact Hours.
Course Attribute(s): Exclude from 3-peat Processing
Grade Mode: Credit/No Credit

ISAN 5318. Information Technology in Digital Economy.
This course provides an understanding of the issues in managing organizations' information assets. The course examines users' issues and challenges within the Information Technology (IT) management arena as part of a firm's business and IT strategy. The course provides frameworks and management principles that current or aspiring managers can employ with the challenges of implementing rapidly advancing technology. The focus is on managerial rather than technical issues. Prerequisite: B A 5351 with a grade of "C" or better.
3 Credit Hours. 3 Lecture Contact Hours. 0 Lab Contact Hours.
Grade Mode: Standard Letter

ISAN 5355. Database Management Systems.
This course explores the concepts, principles, issues, and techniques for managing data resources using database management systems. Topics include techniques for analysis, design, and development of database systems, creating and using logical data models, database query languages, and procedures for evaluating management software. Students will develop a management information system.
3 Credit Hours. 3 Lecture Contact Hours. 0 Lab Contact Hours.
Grade Mode: Standard Letter

ISAN 5357. Computing for Data Analytics.
This course focuses on fundamentals of programming. Students will learn to design and implement applications, and programmatically handle a variety of data management functionalities.
3 Credit Hours. 3 Lecture Contact Hours. 0 Lab Contact Hours.
Grade Mode: Standard Letter

ISAN 5358. Agile Project Management For Business Professionals.
This course provides an in-depth study of the project management body of knowledge as applied to Information Technology, emphasizing Agile methodologies and the processes of managing scope, costs, schedules, quality, and risks. Topics include program management, system planning and design methodologies, material & capacity requirements, human, cultural, & international issues, and their impact on the organization.
3 Credit Hours. 3 Lecture Contact Hours. 0 Lab Contact Hours.
Grade Mode: Standard Letter

This course is designed to familiarize students with current and emerging e-commerce technologies. Topics include Internet technology for business advantage, reinventing the future of business through e-commerce, business opportunities in e-commerce, and social, political, global, and ethical issues associated with e-commerce.
3 Credit Hours. 3 Lecture Contact Hours. 0 Lab Contact Hours.
Grade Mode: Standard Letter

ISAN 5364. Data Warehousing.
This course allows students to familiarize with current and emerging data warehousing technologies that play a strategic role in business organizations. Topics include data warehouse development life cycle, data warehouse navigation, data quality, and performance issues. Prerequisite: ISAN 5355 with a grade of "C" or better.
3 Credit Hours. 3 Lecture Contact Hours. 0 Lab Contact Hours.
Grade Mode: Standard Letter

This course focuses on deriving actionable knowledge from data using algorithms and industry standard tools. Topics covered are the complete process, key technologies, core machine learning algorithms, and programming used for business intelligence. Prerequisite: ISAN 5357 and ANLY 5336 both with grades of "C" or better.
3 Credit Hours. 3 Lecture Contact Hours. 0 Lab Contact Hours.
Grade Mode: Standard Letter

This course covers the analysis, design, development, implementation, and maintenance of information security systems in communication networks. Topics include legal, ethical, professional, and personnel issues, concepts, theories, and processes of risk management, technology; cryptography theory and practice; and physical and hardware security.
3 Credit Hours. 3 Lecture Contact Hours. 0 Lab Contact Hours.
Grade Mode: Standard Letter

ISAN 5369. Independent Study in Information Systems.
This course focuses on individual in-depth research. Students, in consultation with a faculty member, choose a selected area of study in Information Systems and work independently on a specialized project. Course may be repeated with approval of department chair. Prerequisite: Instructor approval.
3 Credit Hours. 3 Lecture Contact Hours. 0 Lab Contact Hours.
Course Attribute(s): Exclude from 3-peat Processing
Grade Mode: Standard Letter
ISAN 5370. Enterprise Resource Planning and Business Intelligence. 
This course uses information technology integrations in enterprises for operational control and business intelligence is examined via Enterprise Resource Planning (ERP) applications in customer relationships management, accounting, finance, purchasing, production control, sales, marketing, and human resource management. Emphasizes managerial issues surrounding the need, selection, and implementation of ERP systems.

3 Credit Hours. 3 Lecture Contact Hours. 0 Lab Contact Hours.
Grade Mode: Standard Letter

ISAN 5371. Accounting Information Systems and Controls.
This course examines accounting information systems and controls and their role in the current technology-intensive business environment. Emphasis is placed on contemporary technology and applications, information technology and business information systems assessments, design of internal controls to satisfy regulation and policy requirements, control concepts, theories, and processes, information systems auditing, systems development life cycle, and information structure, data transfer, and transaction cycles. Prerequisite: ACC 3313 or ACC 5361 either with a grade of "C" or better.

3 Credit Hours. 3 Lecture Contact Hours. 0 Lab Contact Hours.
Grade Mode: Standard Letter

This course focuses on the technology and managerial issues related to information policies, regulations, and compliance that assure confidentiality, integrity, and availability of data and computer systems. Topics include information security policy, regulations, laws, standards, framework, compliance, and governance. Prerequisite: ISAN 5368 with a grade of "C" or better.

3 Credit Hours. 3 Lecture Contact Hours. 0 Lab Contact Hours.
Grade Mode: Standard Letter

ISAN 5390A. Introduction to Design Thinking.
This course provides an overview and hands-on introduction to Design Thinking and the human-centered design process. Topics include an introduction, defining the problem, ideation, and concept generation, prototyping & testing, refining, and launching.

3 Credit Hours. 3 Lecture Contact Hours. 0 Lab Contact Hours.
Course Attribute(s): Exclude from 3-peat Processing
Grade Mode: Standard Letter

ISAN 5395. Internship in Information Systems.
This course provides students with opportunities for experiential learning by contributing to a computer information systems project. The course enables integration of professional and academic experience through internship with an external employer. Prerequisite: Instructor approval.

3 Credit Hours. 1 Lecture Contact Hour. 20 Lab Contact Hours.
Course Attribute(s): Exclude from 3-peat Processing
Grade Mode: Credit/No Credit

ISAN 5399A. Thesis.
This course represents a student's initial thesis enrollment. No thesis credit is awarded until the student has completed their thesis. Graded on a credit (CR), progress (PR), no-credit (F) basis.

3 Credit Hours. 3 Lecture Contact Hours. 0 Lab Contact Hours.
Grade Mode: Credit/No Credit

ISAN 5399B. Thesis.
This course represents a student's continuing thesis enrollment. The student continues to enroll in this course until the thesis is submitted for binding. Graded on a credit (CR), progress (PR), no-credit (F) basis.

5 Credit Hours. 9 Lecture Contact Hours. 0 Lab Contact Hours.
Course Attribute(s): Exclude from 3-peat Processing
Grade Mode: Credit/No Credit

ISAN 5599B. Thesis.
This course represents a student's continuing thesis enrollment. The student continues to enroll in this course until the thesis is submitted for binding. Graded on a credit (CR), progress (PR), no-credit (F) basis.

9 Credit Hours. 9 Lecture Contact Hours. 0 Lab Contact Hours.
Course Attribute(s): Exclude from 3-peat Processing
Grade Mode: Credit/No Credit

ISAN 5999B. Thesis.
This course represents a student's continuing thesis enrollment. The student continues to enroll in this course until the thesis is submitted for binding. Graded on a credit (CR), progress (PR), no-credit (F) basis.

9 Credit Hours. 9 Lecture Contact Hours. 0 Lab Contact Hours.
Course Attribute(s): Exclude from 3-peat Processing
Grade Mode: Credit/No Credit